**Financial Statements** 

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#### INDEPENDENT AUDITOR'S REPORT

To the Members of Community Futures Capital Region

#### Opinion

We have audited the financial statements of Community Futures Capital Region (the Company), which comprise the statement of financial position as at March 31, 2020, and the statements of changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Company as at March 31, 2020, and the results of its operations and cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations (ASNPO).

#### Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Company in accordance with ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

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Independent Auditor's Report to the Members of Community Futures Capital Region (continued)

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are
  appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the
  Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Drayton Valley, Alberta June 15, 2020

CHARTERED PROFESSIONAL ACCOUNTANTS

ankon Roberts Seely MP.

# Statement of Financial Position

## March 31, 2020

	Ge	neral Fund 2020	Restricted General 2020		Restricted Disabled 2020		Total 2020		Total 2019	
ASSETS  CURRENT  Cash  Term deposits  Accounts receivable (Note 2)  Accrued interest receivable (Note 3)  Prepaid expenses  Inter-fund receivable (Note 4)  Current portion of investment loans  receivable (Note 6)	\$	110,831 - 39,202 - 1,879 -	\$	159,949 155,188 - 11,727 - 11,828 277,644 616,336	\$	69,394 - - 564 - - 8,500	\$	340,174 155,188 39,202 12,291 1,879 11,828 286,144	\$	446,493 155,921 3,827 4,343 1,886 74,692 291,338
PROPERTY AND EQUIPMENT (Net of accumulated amortization) (Note 5)  LOANS AND NOTES RECEIVABLE (Note 6)		151,912 332,565 -		- 841,431		78,438		332,565 913,541		343,982 785,796
	\$	484,477	\$	1,457,767	\$	150,568	\$_	2,092,812	\$	2,108,278

# Statement of Financial Position

## March 31, 2020

	Ges	General Fund 2020		Restricted General 2020	Restricted Disabled 2020		Total 2020		Total 2019	
LIABILITIES AND NET ASSETS  CURRENT  Accounts payable  Deferred income  Inter-fund payable (Note 4)	\$	11,044 24,580 10,398	\$	- - -	\$	- - 1,430	\$	11,044 24,580 11,828	\$	14,810 41,280 74,692
NET ASSETS (Notes 8, 9)	<del></del>	46,022 438,455		- 1,457,767		1,430 149,138		47,452 2,045,360		130,782 1,977,496
NET ASSETS (Notes 0, 9)	\$	484,477	\$	1,457,767	\$	150,568	\$	2,092,812	\$	2,108,278

## ON BEHALF OF THE BOARD

Director
 Director

# **COMMUNITY FUTURES CAPITAL REGION Statement of General Fund Revenues and Expenses**

	,	Total 2020	 Total 2019
REVENUE			
Federal contracts	\$	294,963	\$ 294,963
Crop grant revenue		40,120	-
Loan fees and other		19,431	10,896
Summer entrepreneurial program		15,950	10,900
Open farm days		11,700	9,231
Youth entrepreneur development		8,700	-
Interest		2,078	1,716
Other revenue		377	521
Status of women		-	7,652
Canada Alberta job grant	Part	_	 1,667
		393,319	 337,546
EXPENSES			
Salaries and benefits		218,283	221,633
Non-wage grant expenses		43,120	10,356
Professional, accounting and audit		25,237	16,149
Youth entrepreneur development expenses		16,400	-
Office		9,064	12,606
Utilities		8,911	11,064
Repairs and maintenance		7,703	9,569
Board member expenses		5,790	9,861
Advertising and promotion		5,752	2,747
Summer entrepreneurial program expenses		5,500	3,000
Travel		4,677	6,675
Property taxes		3,928	3,941
Insurance		2,508	1,241
Provision for investment losses		1,813	617
Professional development		1,623	1,918
Bank charges and loan costs		724	617
Memberships and dues		707	626
Sponsorships		-	800
Community education program		-	2,220
Publications		-	250
Amortization	_	11,416	 12,939
	_	373,156	 328,829
EXCESS OF REVENUES OVER EXPENSES	\$	20,163	\$ 8,717

# COMMUNITY FUTURES CAPITAL REGION Statement of Loan Investment Fund Revenues and Expenses

		estricted General 2020	 Restricted Disabled 2020		Total 2020	Total 2019		
REVENUE Investment interest Bank interest CFLIP Revenue Unrealized loss - CFLIP	\$	63,904 5,063 4,624 (5,356)	\$ 3,652 2,446	\$	67,556 7,509 4,624 (5,356)	\$	72,878 6,714 4,778 (630)	
		68,235	6,098		74,333		83,740	
EXPENSES  Provision for investment losses Bank charges and loan costs	•	26,358 274	<u>-</u>		26,358 274		55,434 286	
		26,632	-		26,632		55,720	
EXCESS OF REVENUES OVER EXPENSES	\$	41,603	\$ 6,098	\$	47,701	\$	28,020	

## Statement of Changes in Net Assets Year Ended March 31, 2020

	Ge	Restricted General Fund General 2020 2020		General	Restricted Disabled 2020			Total 2020	Total 2019	
NET ASSETS - BEGINNING OF YEAR Excess of revenues over expenses Inter-fund payable (receivable) adjustment	\$	357,631 20,163 50,661 10,000	\$	1,402,133 41,603 24,031 (10,000)	\$	217,732 6,098 (74,692)	\$	1,977,496 67,864 - -	\$ 1,940,759 36,737 - -	
Interest transfer  NET ASSETS - END OF YEAR	\$	438,455	\$	1,457,767	\$	149,138	\$	2,045,360	\$ 1,977,496	

## Breakdown of Net Assets Year Ended March 31, 2020

	General Fund 2020	Restricted Fund 2020	Restricted Disabled 2020	Total 2020	Total 2019
Original contributions	\$ - 438,455	\$ 1,187,500 270,267	\$ 200,000 (50,862)	\$ 1,387,500 657,860	\$ 1,387,500 589,996
Earned net assets	\$ 438,455	\$ 1,457,767	\$ 149,138	\$ 2,045,360	\$ 1,977,496

# Statement of Cash Flows

		Restricted General Fund General 2020 2020		Restricted Disabled 2020		 Total 2020		Total 2019	
OPERATING ACTIVITIES  Excess of revenues over expenses	\$	20,163	\$	41,603	\$	6,098	\$ 67,864	\$	36,737
Items not affecting cash:  Amortization of property and equipment  Provision for investment loss		11,416 1,813		- 26,358		-	11,416 28,171		12,939 56,051
110 (Island to M. Company 1988)		33,392		67,961		6,098	 107,451		105,727
Changes in non-cash working capital: Accounts and interest receivable Accounts payable Deferred income Inter-fund payable (receivable)		(27,180) (3,766) (16,700) 10,398		(15,304) - - (11,828)		(564) - - 1,430	(43,048) (3,766) (16,700)		(2,042) (4,808) 41,280
inter-fund payable (receivable)		(37,248)		(27,132)		866	 (63,514)		34,430
Cash flow from (used by) operating activities		(3,856)		40,829		6,964	 43,937		140,157
INVESTING ACTIVITIES  Purchase of property and equipment Repayment of loans and notes receivable Advances to loans and notes receivable		- - -		- 438,839 (509,218)		4,390 (85,000)	443,229 (594,218)		(1,778) 381,801 (533,416)
Cash flow used by investing activities	<u></u>			(70,379)		(80,610)	(150,989)		(153,393)
DECREASE IN CASH FLOW		(3,856)		(29,550)		(73,646)	(107,052)		(13,236)
Cash - beginning of year		114,687		344,687		143,040	602,414		615,650
CASH - END OF YEAR	\$	110,831	\$	315,137	\$	69,394	\$ 495,362	\$	602,414
CASH CONSISTS OF: Cash Term deposits	\$	110,831	\$	159,949 155,188	\$	69,394	\$ 340,174 155,188	\$	446,493 155,921
Total deposite	\$	110,831	\$	315,137	\$	69,394	\$ 495,362	\$	602,414

## Notes to Financial Statements Year Ended March 31, 2020

#### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### Organization purpose and basis of presentation

Community Futures Capital Region (the "organization") is a not-for-profit organization incorporated provincially under the Not-for-profit Corporations Act of Alberta. Management has determined that they are exempt from payment of income tax under Section 149(1) of the Income Tax Act.

With the financial support of the Government of Canada, it provides loans and financial services to small businesses otherwise unable to obtain financing, delivers government services and programs related to employment and economic development, provides training and business advisory services, and contributes leadership and expertise in economic development to local communities.

The financial statements were prepared in accordance with Canadian accounting standards for not-for-profit organizations (ASNFPO).

#### Fund accounting

Community Futures Capital Region follows the restricted fund method of accounting for contributions.

The General Fund accounts for the organization's operating costs, operating grants and general revenues. Project funding is reported as revenue and the related project costs are included in various categories of expense. Cash balances in excess of those required to fund loans approved are retained in the general fund for efficient investment in short term securities. Net transfers of cash appear as inter-fund transfers and the accumulated balance is reflected as inter-fund receivables and payables.

The Loan Investment Funds report restricted resources that are to be used for assistance to small businesses and entrepreneurs in the form of loans, loan guarantees or equity participation. Loans from the Loan Investment Fund for the Disabled are limited to businesses owned and operated by disabled entrepreneurs. The organization is restricted in the types of loans that can be made according to its agreement with the Government of Canada.

#### Recognition of Contributions

Federal contracts and grants are included in revenue in the year in which they are received or become receivable, with the exception that amounts received to fund specific expenditures are included in revenue in the year the funds are expended.

#### Recognition of Other Revenues

Revenue from all other sources is included in revenue in the year in which it is received or becomes receivable.

#### Contributed services

The organization would not be able to carry out its activities without the services of the many volunteers who donate a considerable number of hours. Because of the difficulty of compiling these hours, contributed services are not recognized in the financial statements.

#### Cash and cash equivalents

Cash and cash equivalents consist of balances with banks and short-term investments with maturities not exceeding 90 days.

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## Notes to Financial Statements Year Ended March 31, 2020

#### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### Investment Loans and Accrued Interest Receivable

Investment loans receivable are classified as held to maturity financial instruments and are recorded at the lower of principal plus accrued interest and estimated realizable value.

Interest income from loans is recorded on the accrual basis for all loans not classified as impaired. Loans are classified as impaired when there is reasonable doubt as to the timely collection of some portion of principal or interest. This assessment is made by management and the Board of Directors.

When a loan is classified as impaired, recognition of interest income in accordance with the original loan agreement ceases. Any subsequent payments received on an impaired loan are applied to reduce the recorded investment in the loan.

#### Allowance for Doubtful Loans

The organization maintains an allowance for doubtful loans that reduces the carrying value of loans to their estimated realizable amount. The allowance is increased by a provision for investment losses which is charged to income and reduced by write-offs, net of recoveries.

The Allowance for Doubtful Loans is calculated by management based on specific doubtful loans plus 3% (3% - 2019) of the rest of the portfolio.

#### Property and equipment

Purchased capital assets are recorded at cost. Contributed capital assets are recorded at fair value at the date of contribution. Equipment is amortized over their estimated useful lives on a declining balance basis at the following rates.

Building and land	3%	declining balance method
Computer hardware	33%	declining balance method
Computer software	50%	declining balance method
Office furniture and fixtures	20%	declining balance method

#### Measurement uncertainty

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the period. Current estimates include, allowance for doubtful accounts and depreciation of capital assets. Such estimates are periodically reviewed and any adjustments necessary are reported in earnings in the period in which they become known. Actual results could differ from these estimates.

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### Notes to Financial Statements Year Ended March 31, 2020

#### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### Financial Instruments Policy

#### Held for trading

The organization has classified the following financial assets and liabilities as held for trading: cash and short term investments. These instruments are initially recognized at their fair value. Fair value is approximated by the instrument's initial cost in a transaction between unrelated parties.

Held for trading financial instruments are subsequently measured at their fair value. Gains and losses arising from changes in fair value are recognized immediately in net income.

#### Loans and receivables

The organization has classified the following financial assets as loans and receivables: trade accounts receivable and long term loans receivable. These assets are initially recognized at their fair value. Fair value is approximated by the instrument's initial cost in a transaction between unrelated parties.

Loans and receivables are subsequently measured at their amortized cost, using the effective interest method. Under this method, estimated future cash receipts are exactly discounted over the asset's expected life, or other appropriate method, to its net carrying value. Amortized cost is the amount at which the financial asset is measured at initial recognition less principal repayments, plus or minus the cumulative amortization using the effective interest method of any difference between the initial amount and the maturity amount, and less any reduction for impairment or uncollectibility. Gains or losses arising from changes in fair value are recognized in net income from derecognition or impairment.

#### Other financial liabilities

The organization has classified the following financial liabilities as other financial liabilities: accounts payable and accruals. These liabilities are initially recognized at their fair value. Fair value is approximated by the instrument's initial cost in a transaction between unrelated parties.

Other financial liabilities are subsequently measured at amortized cost using the effective interest method. Under this method, estimated future cash payments are exactly discounted over the liability's expected life, or other appropriate period, to its net carry value. Amortized cost is the amount at which the financial liability is measured at initial recognition less principal repayments, and plus or minus the cumulative amortization using the effective interest method of any difference between the initial amount and the maturity amount. Gains and losses arising from the changes in fair value are recognized in net income upon derecognition or impairment.

#### 2. ACCOUNTS RECEIVABLE

Accounts receivable is comprised of

	-	2020	2019		
GST receivable Trade receivables Loan fees receivable Less: provision for loan fees receivable	\$	537 28,965 15,753 (6,053)	\$	1,547 500 6,592 (4,812)	
	\$	39,202	\$	3,827	

## Notes to Financial Statements Year Ended March 31, 2020

## 3. ACCRUED INTEREST RECEIVABLE

	Restricted General		Restricted Disabled	 2020	 2019		
Interest in arrears Less: provision for loan losses	\$	31,612 (19,885)	564	\$ 32,176 (19,885)	\$ 23,665 (19,322)		
Hobbi providion for sense	\$	11,727	\$ 564	\$ 12,291	\$ 4,343		

## 4. INTER-FUND RECEIVABLE/PAYABLE

The inter-fund balances are of an operating nature and will be paid/repaid in the next fiscal year.

### 5. PROPERTY AND EQUIPMENT

	-	Cost		Accumulated amortization		2020 Net book value		2019 Net book value	
Building and land Computer hardware Computer software Office furniture and fixtures	\$	486,550 58,174 2,764 44,477	\$	154,793 57,366 2,764 44,477	\$	331,757 808 - -	\$	342,018 1,964 -	
	\$	591,965	\$	259,400	\$	332,565	\$.	343,982	

## Notes to Financial Statements Year Ended March 31, 2020

#### 6. INVESTMENT LOANS RECEIVABLE

	Restricted General	 Restricted Disabled	2020	 2019
Loans Receivable Less: allowance for loan impairment Less: current portion	\$ 1,248,410 (129,335) (277,644)	\$ 80,610 \$ - (8,500)	1,329,020 (129,335) (286,144)	\$ 1,209,475 (132,341) (291,338)
•	\$ 841,431	\$ 72,110 \$	913,541	\$ 785,796

An allowance for impairment on investment loans is made based on expected loan default rates, potential loss ratios and review of loans portfolio, as determined by management as follows:

ALLOWANCE FOR LOAN IMPAIRM Balance, beginning of year Provision for loan losses Amounts written off to the allowance	1ENT \$	(132,341) (27,271) 30,277	\$ - - -	\$	(132,341) \$ (27,271) 30,277	(140,936) (54,593) 63,188
Balance at end of year	\$	(129,335)	\$ -	<u>\$</u>	(129,335) \$	(132,341)
Total recorded investment on impaired loans	\$	266,981	\$ -	\$	266,981 \$	276,555

In accordance with the Corporation's objectives, the Corporation has provided loans to small businesses. Outstanding loans to entrepreneurs are interest bearing at fixed rates varying from 6.0% to 10.0% per annum with monthly blended principal and interest repayments amortized for terms between 12 and 60 months. Security is taken on these loans as appropriate to the situation and includes personal guarantees, general security agreements covering business assets and mortgages on property.

#### 7. SHORT TERM DEBT

The organization also has a credit facility of \$750,000 from Community Futures Network of Alberta. As at March 31, 2020, the organization used \$Nil (\$Nil in 2019) from its credit facility. As a security for the repayment, the Society provided a general security agreement and a promissory note for the total amount of the loan.

#### 8. GENERAL FUND NET ASSETS

Included in the general fund net assets is \$332,565 (2019 - \$343,982) that is invested in capital assets.

### Notes to Financial Statements Year Ended March 31, 2020

#### 9. EXTERNALLY RESTRICTED ASSETS

Loan funds contributed by the government are classified as repayable, non-repayable and disabled according to the nature of the restrictions placed on their use and the term of the program for which they were advanced. Externally imposed restrictions on loan investment fund balances are as follows:

		2020	 2019
General Disabled	\$	1,457,767 149,138	\$ 1,402,133 217,732
	<u>\$</u>	1,606,905	\$ 1,619,865

Under the terms and conditions of the contribution agreement with the Department of Western Economic Diversification, loan investment funds include Conditionally Repayable Funds in the amount of \$1,387,500 that are repayable if any of the following conditions occur:

- a) The Conditionally Repayable Investment fund is not administered according to the terms and conditions specified in the Agreement; or
- b) Based on review and evaluations of the operations and the Conditionally Repayable Investment Fund of the organization, the Conditionally Repayable investment Fund is not providing a satisfactory level of benefits in terms of employment creation, the development of community-owned or controlled businesses and strengthening of the western Canadian economy; or
- c) In the opinion of the Minister, the Conditionally Repayable Investment Fund is no longer necessary or relevant to the development of the Western Canadian economy; or
- d) The Agreement is terminated as described in Section 12 of the Agreement; or
- e) An event of default occurs as described in Section 7 of the Agreement; or
- f) The Minister does not approve terms and conditions to extend the project beyond March 31, 2021.
- g) If this agreement is not renewed beyond the March 31, 2021 ending date, the outstanding loans receivable would be liquidated in an orderly fashion over a period of 3 to 5 years. Minimal staff would be kept on to oversee this process and operational costs would have to be covered by the interest earned by the loans as the Department of Western Economic Diversification would no longer fund operational costs. No new loans receivable would be granted and no other projects would be initiated.

## Notes to Financial Statements Year Ended March 31, 2020

#### 10. RELATED PARTY TRANSACTIONS

a) During the year, the Corporation entered into transactions with the following related parties:
Rick Morawski, board chair
Tyler Bentley, board vice chair
Vanessa Simonin, board secretary/treasurer
Ron Hanchurak, board director
Brad Hopfauf, board director

b) The Corporation entered into the following transactions with related parties.

	2020		 2019	
Board and committee expenses and reimbursements Board members		2,776	 5,762	
Grand total	<u>\$</u>	2,776	\$ 5,762	

#### 11. ECONOMIC DEPENDENCE

The organization receives a significant portion of its operating revenues from the Federal and Provincial governments and is economically dependent upon them.

#### 12. EXTRAORDINARY EVENTS

Since December 31, 2019, the spread of COVID-19 has severely impacted many local economies around the globe. In many countries, businesses are being forced to cease or limit operations for long or indefinite periods of time. Measures taken to contain the spread of the virus, including travel bans, quarantines, social distancing, and closures of non-essential services have triggered significant disruptions to businesses worldwide, resulting in an economic slowdown. Global stock markets have also experienced great volatility and a significant weakening. Governments and central banks have responded with monetary and fiscal interventions to stabilise economic conditions. Events that have occurred since are as follows:

On March 11, 2020, the COVID-19 outbreak was declared a global pandemic by the World Health Organization.

On March 17, 2020, the Province of Alberta declared a public health emergency.

On March 22, 2020, the Community Futures Capital Region deferred all loan payments for the months of April – June 2020.

On May 13, 2020, Western Economic Diversification Canada announced that the new Regional Relief and Recovery Fund will be delivered via Community Futures across Western Canada to rural businesses that have not qualified for other federal government funding supports.

The estimated impact of payment deferrals for three months has been reflected in the current portion of loans receivable in these financial statements. However, it is not possible to reliably estimate the duration and severity of these consequences, as well as their impact on the financial position and results of the corporation for future periods beyond three months.

This disclosure assumes there is no significant doubt about the entity's ability to continue as a going concern.

## Notes to Financial Statements Year Ended March 31, 2020

#### 13. FINANCIAL INSTRUMENTS

The organization is exposed to various risks through its financial instruments and has a comprehensive risk management framework to monitor, evaluate and manage these risks. The following analysis provides information about the organization's risk exposure and concentration as of March 31, 2020.

#### (a) Credit risk

The company is exposed to credit risk on investment loans receivable from its applicants. In order to reduce its credit risk, the company has adopted credit policies and all loans are approved by the Board of Directors. The organization also provides for doubtful accounts based on estimated realizable value of the investment loans receivable.

#### (b) Liquidity risk

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities. The organization is exposed to this risk mainly in respect of its receipt of funds from its customers and other related sources, long-term debt, obligations under capital leases, contributions to the pension plan, and accounts payable.

#### (c) Interest rate risk

Interest rate risk is the risk that the value of a financial instrument might be adversely affected by a change in the interest rates. In seeking to minimize the risks from interest rate fluctuations, the organization manages exposure through its normal operating and financing activities. The organization is exposed to interest rate risk primarily through its floating interest rate on short-term debt.

#### (d) Changes in Risk

There have been no changes in the organization's risk exposures from the prior year